



Ana Coimbra Trigo

Nationality: Portuguese **Email address:** ana.coimbratrigo@plmj.pt

WORK EXPERIENCE

Senior Associate

PLMJ Law Firm, SP, RL, Lisbon [04/2024 – Current]

Member of Dispute Resolution Team
Admitted to the Portuguese Bar on 2017.

- Work as counsel on multiple domestic and international, commercial and investment arbitrations, *ad hoc* and institutional (including ICC and Portuguese Commercial Arbitration Centre), seated in Paris, Lisbon and Luanda, as well as civil and commercial litigation.
- Advise foreign enterprises investing in Portugal regarding arbitration matters and represent clients in Portuguese setting aside proceedings and enforcement of arbitral awards pursuant to the New York Convention and ICSID Convention.
- Experience in cases in the fields of civil and commercial law, energy, post M&A matters, telecom, aviation, real estate, and banking, in Portuguese and English.
- Promote training initiatives on arbitration agreements and proceedings to other colleagues; Mentor to a Summer intern 2024, and trainee lawyer in 2019/20, and 2024-25.

Associate 11/2017-01/2023

Trainee Lawyer 09/2015-10/2017

- Worked with the International projects team (in immigration law, investment law and corporate law), the Tax Law team and Arbitration team.

Most relevant experience

Proceedings as counsel in arbitration

- Representation of a Mauritian investor in ICSID arbitration against the Portuguese State in the financial sector - ICSID, English language.
- Representing a Portuguese company in ICC arbitration and adjacent litigation (arbitral and judicial injunctions) against a foreign investment fund regarding a shareholders' agreement in the real estate sector - Lisbon, Portuguese law, English language.
- Representing a Portuguese bank in ad-hoc arbitration (with CAC rules) against the Portuguese State - Lisbon, Portuguese law, Portuguese language.
- Representing a Hong Kong company in an ICC arbitration against a Chinese company concerning the construction of a hydroelectric development in Angola - Luanda, Angolan law, English language.
- Representing a telecommunications operator in a CAC arbitration with another operator on a contract for the construction of shared fibre networks - Lisbon, Portuguese law, Portuguese language.
- Representing a Portuguese industrial company in a CAC arbitration on a contract for the purchase and sale of electricity - Lisbon, Portuguese law, Portuguese language.
- Representation of a British company with a branch in Portugal in a CA-CCILE arbitration against a Spanish company regarding a contract for the supply of surveillance equipment and services - Lisbon, Portuguese law, English language.
- Representation of a Portuguese company (Swedish group) in CAC arbitration against a French company regarding a commercial lease agreement - Lisbon, Portuguese law, Portuguese language.
- Representation of a Portuguese company in CAC arbitration against Portuguese company (Luxembourg group) regarding a real estate fundraising contract - Lisbon, Portuguese law, Portuguese language.
- Representation of an aviation company in a CAC arbitration regarding management contracts - Lisbon, Portuguese law, Portuguese language.
- Representation of a Cypriot company in ad-hoc arbitration against a Portuguese company regarding an aircraft lease contract - Lisbon, Portuguese law, English language.
- Representation of a BVI telecommunications company in a multi-party ICC arbitration against a Portuguese company regarding a shareholders' agreement - Paris, Angolan law, Portuguese language.
- Representation of companies with registered offices in the Netherlands and the United States in the recognition and enforcement in Portugal of ICSID awards against different States.
- Assistance of a BVI company in the recognition and enforcement of an LCIA judgement in Angola.

- Representation of a Dutch company in the recognition and enforcement of an ICDR arbitral award in Portugal.
- Representation of a Luxembourg company in an action for annulment of an ICC arbitral award brought by a Luxembourg company in Portugal.

Proceedings as secretary to arbitral tribunals

- Secretary to arbitral tribunal in ad-hoc mandatory arbitration (with CAC rules) on industrial property rights relating to a generic medicine - Lisbon, Portuguese law, Portuguese language.
- Secretary to the arbitral tribunal in a multi-party ICC arbitration regarding a consultancy agreement for the construction of a railway line project in the Middle East - Madrid, Spanish law, English language.

Guest Professor

NOVA School of Law, Lisbon [02/2023 – Current]

- Moot Courts (Since 2022)
- International Commercial Law (2022-23)

Member of the ICC International Court of Arbitration for Macau

International Chamber of Commerce [07/2024 – Current]

Academic Tutor for the Global Diploma In International Commercial Arbitration

Chartered Institute of Arbitrators, United Kingdom [01/2025 – Current]

Co-organiser of Under40 Session of Encontro Internacional de Arbitragem de Coimbra, Portugal

[02/2025 – Current]

PhD Scholarship Grant Researcher

Fundação para a Ciência e a Tecnologia - FCT [02/2023 – 04/2024]

Member of the Diversity Commission

Commercial Arbitration Centre-CCIP, Lisbon [09/2022 – Current]

- Contributed to 2023 revision of institutional guidelines on institutional arbitrator appointments to consider Diversity, equity and inclusion and Equal Representation in Arbitration (ERA) Pledge

Member of the Secretariat

Clube dos Arbitralistas Lusófonos, Paris [04/2022 – Current]

- Co-leader of series of Interviews and Short Articles with community members on discussion list.

NOVA Dispute Resolution Forum Researcher

CEDIS, Lisbon [06/2021 – Current]

NOVA Vis Moot Team Coach

NOVA School of Law, Lisbon [10/2021 – Current]

- Supervise a team of students acting as counsel for a fictitious case dealing with International Commercial Arbitration and International Commercial Law (CISG) in Vienna.

Deputy Director for the Revista Internacional de Arbitragem e Conciliação

Associação Portuguesa de Arbitragem, Lisbon [03/2021 – Current]

Events Co-Director

Young International Council for Commercial Arbitration (Young ICCA), The Hague [02/2019 – 10/2022]

- Events Co-Director 02/2021–10/2022. Managed workshops related to Legal Research, Emergency Arbitration, Tribunal Secretaries and Commencing Arbitration.
- Events Coordinator 02/2019–02/2021. Managed workshops in Lisbon (Witness Evidence), Copenhagen (Oral Advocacy), Yerevan, Warsaw (Cross Examination), London (Art & Arbitration), and online events (Cross-Examination, Gender Diversity and Mentoring Community).
- Mentee of Prof. van den Berg in Young-ICCA Mentoring Program 2017-2018.

Member of the Comisión Jurisprudencia y Legislación (Macau)

Club Español e Iberoamericano del Arbitraje (CEIA), Madrid [07/2020 – 08/2022]

Member of the ITA Board of Reporters (Portugal)

Institute for Transnational Arbitration (ITA Law), Houston, Tx [11/2019 – 12/2021]

Rapporteur for Portugal on study of “The interference of the political constitutions of Latin American and Iberian countries in the development of international arbitration”

Latin American and Iberian Chapter of the ICC Institute World Business Institute, Paris [09/2019 – 03/2022]

Co-Founder and Communications and Social Media Manager

Portugal Very Young Arbitration Practitioners (PT-VYAP), Lisbon [11/2020 – 10/2021]

EDUCATION AND TRAINING

PhD in Law

NOVA School of Law, Lisbon [09/2020 – 02/2025]

Final grade: Summa Cum Laude | Thesis: "Procedural Fairness in International Commercial Arbitration: An Empirical Study of the New York Convention"

- Defense Panel: Catherine Rogers, Tony Cole, Dário Moura Vicente (challengers), Maria Helena Brito, Giuditta Cordero-Moss, Paula Costa e Silva, Margarida Lima Rego (president), Mariana França Gouveia (supervisor).
- Training: Project Management; Ethics in Research; Healthy Writing Retreat; Design Thinking.
- Scholarships: NOVA Merit Award for students that applied for the program with final GPA 17/20 or higher. Macau Fund for Higher Education Merit Scholarship. Fulbright Research Grant.
- Visiting Research Stays: **EUI**, Department of Law, Firenze, IT, 01-03/2022; **Sciences Po**, École de droit, Paris, FR, 04-07/2022; **Columbia University**, School of Law, New York, USA, 9/2022-1/2023; **University of Hong Kong**, Faculty of Law, HKSAR, 09-10/2023.

Post-Graduate Course in Arbitration Law

Faculty of Law of the University of Lisbon [09/2015 – 06/2016]

Master's degree in European and International Law

Univ. Hamburg, in coop. with China-EU School of Law, China Univ. Political Science and Law, Beijing [09/2014 – 07/2015]

- GPA 17/20, Top 3 Students. Beneficiary of CESL Merit Scholarship.

Bachelor's degree in Law

Faculty of Law of the University of Coimbra [09/2010 – 07/2014]

- GPA 17/20, Top 5 students. Beneficiary of Macau Education and Youth Bureau Merit Scholarship.

College Certification in Chinese Language and Culture

Beijing Language and Culture University [09/2008 – 07/2010]

ICFML Certified Mediator

ICFML and Law School of Portuguese Catholic University of Porto [01/2023 – 01/2023]

Mediador da Lista de Mediadores de Conflitos da DGPJ desde 04/2024

Teacher Training Certification - Introduction to Teaching and Learning in Higher Education

European University Institute, Florence [03/2022 – 04/2022]

ICC Training on Dispute Boards

ICC Institute of World Business Law, New York [09/2022 – 09/2022]

Centre for Studies & Research (Applicable Law Issues in International Arbitration)

The Hague Academy of International Law [08/2021 – 09/2021]

Bucerius Legal Technology Essentials Certification

Bucerius Law School (on-line) [06/2020 – 08/2020]

Summer Course in Private International Law

The Hague Academy of International Law [07/2019 – 08/2019]

ICC Arbitration Advanced Seminar

ICC International Court of Arbitration, Lisbon [12/2017 – 12/2017]

LANGUAGE SKILLS

Mother tongue(s): Portuguese

Other language(s):

English

LISTENING C2 READING C2 WRITING C2

SPOKEN PRODUCTION C2 SPOKEN INTERACTION C2

French

LISTENING C2 READING C1 WRITING B1

SPOKEN PRODUCTION B1 SPOKEN INTERACTION B1

Chinese

LISTENING C2 READING C1 WRITING B2

SPOKEN PRODUCTION C1 SPOKEN INTERACTION C1

Spanish

LISTENING C2 READING C1 WRITING B1

SPOKEN PRODUCTION B1 SPOKEN INTERACTION B1

Levels: A1 and A2: Basic user; B1 and B2: Independent user; C1 and C2: Proficient user

PUBLICATIONS

[A Execução de acordos de mediação comercial internacional em Portugal](#)

Revista da Ordem dos Advogados, Ano 84 - Vol. I/II - Jan/Jun 2024, 209-233 (02/2025)

[Revisor of Translation to Portuguese of ICCA's Guide to the Interpretation of the 1958 New York Convention 2024](#)

[Recensão à obra "Lei da Arbitragem Voluntária de Macau Anotada \(Vol. I\)" de Paula Costa e Silva e José Miguel Figueiredo](#)

Revista Internacional de Arbitragem e Mediação, Vol. XXI, 351-354, 2024

[O Reconhecimento e a Execução de Sentenças Arbitrais Estrangeiras em Portugal](#)

Arbitragem 2 Mundos - Diálogos entre o Brasil e Portugal - Vol. II, Quartier Latin, 2024

[Recognition and Enforcement of Tribunal-Ordered Interim Measures and Effective Judicial Protection: A Portuguese Perspective](#)

ARIA – The American Review of International Arbitration, Vol. 34, N. 1, Spring/Summer 2023

Party Autonomy and Normative Limits: A Study of Legal Restrictions on The Selection of Applicable Law to the Merits in International Arbitration

Applicable Law Issues in International Arbitration, eds. Diego F. Arroyo & Giuditta Cordero-Moss, The Hague Academy of International Law, Brill, 85-114, 2023

Arbitragem e Direito Constitucional em Portugal

W/ Pedro Metello de Nápoles & Carolina Inverno Branco, Arbitragem e Constituição, coords. Georges Abboud, Fernando Maluf, Gustavo Vaughn, Thompson Reuters, 683-700, 2023

Escolha da Lei Aplicável a Providências Cautelares concedidas por Árbitros de Emergência

W/ Mariana França Gouveia & Iñaki Carrera, Estudos em Homenagem à Professora Doutora Maria Helena Brito, Vol. I, Gestlegal, 783-804, 2023

[Court Deference to Due Process Decisions in Arbitration - Annotation to the Lisbon Court of Appeal Case No. 991/20.5YRLSB-2 \(April 28, 2022\)](#)

Dispute Resolution Forum Blog, 20 April 2023

[Mediation in Lusophone Africa: An Opportunity to Amplify Access to Justice](#)

W/ Mariana França Gouveia, TDM 3, 2022

[“Angola” and “Mozambique” Chapters](#)

W/ José-Miguel Júdice & Ana Oliveira Rocha, Governing Law and Dispute Resolution in the Oil and Gas Industry, Elgar Publishing, 2022

[The 2022 Agreement between Mainland China and Macau: Judicial Interim Measures in Support of Arbitration in the Pearl River Delta](#)

Kluwer Arbitration Blog, 19 May 2022

[Co-Translator to Portuguese of the IBA Rules on Taking of Evidence in International Arbitration 2022](#)

[Author and Co-Editor of Convenção de Viena sobre Compra e Venda Internacional de Mercadorias - Anotação PLMJ](#)

W/ Mariana França Gouveia, Betyna Jaques and Iñaki Carrera 2022

[Can Machine Arbitrators Issue Enforceable Awards? Consensus and Challenges Under the New York Convention and the UNCITRAL Model Law](#)

W/ Gustavo Becker, Arbitraje y Nuevas Tecnologías, Themis, 377-396, 2021

[Podem os ‘árbitros-robôs’ proferir sentenças exequíveis? Consenso e desafios à luz da Convenção de Nova Iorque e Lei Modelo da UNCITRAL](#)

W/ Gustavo Becker, Revista Internacional de Arbitragem e Conciliação, Ano XVI, 85-114, 2021

[“Autonomous Versus Domestic Concepts under the New York Convention edited by Franco Ferrari and Friedrich Jakob Rosenfeld \[Kluwer Law International, Alphen aan den Rijn, 2021, 348pp, ISBN: 9789403531731, €197 \(h/bk\)\]”](#)

International & Comparative Law Quarterly, Vol. 70, I. 4, 2021 (book review)

[The Transnational Law of Arbitration Versus National Law: From Collision To Solution, in Context](#)

CEDIS Working Paper VARIA n. 2, 3/2021

[The Role of UNCITRAL In Norm-Making in The Field Of International Arbitration: A Critical Analysis Of The Reception Of Bourdieu By Gaillard](#)

CEDIS Working Paper VARIA n. 3, 3/2021

[Audiências Remotas em Arbitragem Internacional: Perigos e Potencialidades](#)

W/ Sofia Rodrigues, NOVA Dispute Resolution Forum Blog, 1 June 2021

[Arbitration and the Energy Charter Treaty: An analysis of the FET standard in cases decided against Spain](#)

W/ Pacôme Ziegler, Revista Internacional de Arbitragem e Conciliação, Ano XIV, 85-118, 2020

[Tribunal Comercial Internacional da PRC e Cláusulas Arbitrais](#)

PLMJ Arbitration Review, N. 4, 111-128, 2020

[The LCIA 2019 Annual Report: An Analysis of the Developments in International Arbitration](#)

W/ Gustavo Becker, Kluwer Arbitration Blog, 30 June 2020

[Portugal joins the CISG](#)

Conflict of laws blog, 7 July 2020

[Um novo tratado multilateral para promover o acesso à justiça no comércio internacional/](#)

Plataforma Macau, 28 September 2019

[Portugal tem um lugar no mundo da arbitragem](#)

W/ Rute Alves, Advocatus, 09/2018

Choice of Law and Arbitration in International Contracts: A Roundtable with Stakeholders

Kluwer Arbitration Blog, 16 May 2019

O direito de regular do Estado e o padrão do tratamento justo e equitativo sob o Tratado da Carta da Energia: As lições do Reino de Espanha

W/ Pacôme Ziegler, Revista e-Pública, Vol. 6 No. 2, 136-167, 2019

Dealing with Privileges in International Arbitration: A Pragmatic Approach

W/ José Miguel Júdece, ICC Dispute Resolution Bulletin No. 2, 39-51, 2019

Arbitragem e Providências Cautelares no Delta do Rio das Pérolas. Comentário ao Ac. do Tribunal de Segunda Instância da Região Administrativa Especial de Macau de 15 de março de 2018

PLMJ Arbitration Review, N. 3, 63-80, 2019

A Vision for Green Foreign Direct Investment: Proposals for an Investor-State Collaborative Effort

W/ Christopher Campbell, Journal of International Arbitration, Vol. 36, I. 1, 135-160, 2019

O Segredo Profissional como instituto autónomo: afloramento na legislação e na regulamentação vigentes, em especial no plano do direito probatório da arbitragem comercial internacional

Deontologia Profissional dos Advogados, Almedina e Conselho Regional de Lisboa da Ordem dos Advogados, 105-147, 2019

Colaborator to the Editors Inteligência Artificial & Direito (Manuel Lopes Rocha, Rui Soares Pereira) 2019

Liability of Arbitral Institutions: A Case Law Overview

W/ Mariana França Gouveia, Revista Brasileira de Arbitragem, Vol. XV, N. 60, 59-79, 2018

Expedited Procedures: A Party Autonomy Paradox In The Making? Shanghai No. 1 Intermed. People's Court Judg. of 11-08-2017

PLMJ Arbitration Review, N.2, 89-104, 2018

We Want to be in the Room Where it Happens: A Demand for Practical Transparency in International Commercial Arbitration

W/ Christopher Campbell, YAR, ed. 25, 19-27, 2017

Ad-Hoc Admission of Foreign Counsel in International Arbitration-Related Proceedings - Case note on the Singapore High Court Judg. of 2 August 2016

W/ Mariana França Gouveia, PLMJ Arbitration Review, N. 1, 89-102, 2017

Recent Developments in Arbitration in China - Interim Measures, How to Achieve Proper Relief

Vindobona Journal of International Commercial Law & Arbitration, Vol. 20, 55-95, No. 2, 2016

CONFERENCES AND SEMINARS

[03/2025] Washington DC / Miami (On-line)

Speaker on "ICC Court of Arbitration" for the International Disputes Group of Pierson Ferdinand LLP

[11/2024 – 11/2024] Lisbon

Poster Presentation "Procedural Fairness in International Arbitration" at NOVA Science & Innovation Day 2024

[10/2024] Macau

Speaker on "O Reconhecimento e Execução de Decisões Arbitrais Proferidas Fora de Macau " at 14ª Conferência Intl. da Univ. Macau "Estudos Sobre o Código Civil, o Código Comercial, e o Código de Processo Civil, celebrando o 25º Aniv. da RAE de Macau"

[10/2024] Macau

Speaker on "O papel dos jovens árbitros na promoção da arbitragem lusófona" at 1.º Congresso de Arbitragem Lusófona

[07/2024 – 07/2024] Lisbon

Arguer for Master Thesis - "31st Willem C. Vis International Commercial Arbitration Moot" (Student Aline Gonçalves)

[05/2024 – 05/2024] Frankfurt, Germany

Moderator on "Future-proofing National Arbitration Laws", a 5th Co-Chairs Circle Conference

[02/2024] Firenze

Speaker on "Procedural Fairness In International Commercial Arbitration: An Empirical Study Of Article V.1.B Of The New York Convention", European University Institute, The Finance, Innovation and Business Regulation Working Group

[11/2023] Vienna (on-line)

Speaker on "The Vis Moot Journey – How to Draft a Persuasive Memorandum?", Moot Alumni Association

[11/2023] Mozambique (on-line)

Speaker on "Violação do due process enquanto fundamento de anulação da sentença arbitral (análise de jurisprudência internacional)", Curso Intermédio de Arbitragem, Conselho Provincial de Sofala da Ordem dos Advogados de Moçambique colab. with CAC

[10/2023] Macau

Speaker on "Recognition of Foreign Commercial Arbitration Awards Against Procedural Fairness Concerns", Seminar of Research Circle of Private, Substantive and Procedural Law Studies at Faculty of Law, University of Macau

[08/2023] Singapore

Speaker on "Deference Or Distrust? Recognizing Foreign Commercial Arbitration Awards In The US Against Procedural Fairness Concerns", 9th Journal of Private International Law Conference, SMU

[04/2023] Lisbon

Speaker on "The New York Convention in Lusophone case law", New York Convention: A Comparative Perspective, NOVA School of Law & NYU, Lisbon

[11/2022] on-line

Speaker on "What standards do courts apply to Procedural Fairness in arbitration under the New York Convention?", Young Mute-Off Thursdays

[10/2022] New York

Speaker on "Making One's Case in International Commercial Arbitration: A Contribution to the Uniform Judicial Application of the New York Convention", Columbia Law School's Visiting Scholars Forum, New York

[10/2022] New York

Guest Lecturer on "Expropriation" at International Law and Investment class at Columbia Law School

[10/2022] New York

Speaker on panel "Arbitrating Around the World: Comparing Practitioner Perspectives Across the UK, Italy and Portugal", Columbia Law School International Arbitration Association, New York

[10/2022] Washington DC

Speaker at Roundtable Discussion on "Deference or Distrust? Recognizing Foreign Commercial Arbitration Awards Against Due Process Concerns", Fulbright Association 45th Annual Conference

[06/2022] Brazil (on-line)

Speaker on "Boas Práticas de Meios de Resolução Alternativa de Litígios nos Tribunais Nacionais e Internacionais", Cerimónia de Encerramento da Inspeção Judicial da 2ª Vara Federal de Imperatriz, Maranhão

[03/2022] Firenze

Speaker on "Making one's case in international arbitration: How to interpret the New York Convention to achieve uniform judicial interpretation", European University Institute, Private Law Working Group

[05/2021 – 03/2022] Lisbon (on-line)

Guest Lecturer on "International Commercial Arbitration 101" at NOVA School of Law International Commercial Law Class

[09/2021] Lisbon

Co-organizer of NOVA School of Law Conference "International Sale of Goods: The Vienna Convention in the Context of International Maritime Transport"

[04/2021] Lisbon (on-line)

Speaker on Remote Arbitral Hearings on "Arbitragem: perspectivas de carreira e desafios atuais" at ELSA U. Lisboa Webinar

[12/2020 – 04/2021]

Guest Lecturer on "Recognition and Enforcement of Arbitral Awards" at ELSA Webinars Academy (ELSA Nova Lisboa), and at ELSA Coimbra/NERIFE/AAC International Arbitration Course

[02/2021 – 04/2021] on-line

Support to the coordination of "Almedina Advanced Training Course on International Lusophone Arbitration"

Training course coordinated by Augusto Tolentino, Catarina Monteiro Pires, Filipa Cansado Carvalho, José Emilio Nunes Pinto, Sofia Vale e Tomás Timbane

[10/2020] Brazil (on-line)

Guest Lecturer on "Audiências Online em Arbitragem Internacional" at Aula Aberta UELAW

[10/2019] Paris (on-line)

Speaker on panel "Hearing - the ultimate test for an arbitration associate" at Delos-Y Virtual Breakfast

[05/2020] Lisbon (on-line)

Speaker on panel on "Conduct of arbitration in times of a pandemic" at APA Webinar

[07/2019] Madrid

Lecturer on Workshop on Arbitration Agreement at IASC GoArb

[03/2019] Lisbon

Co-organizer and Moderator of panel on "Arbitration and Investment in Asia", Guest Prof. Joongi Kim's speech on Dispute Resolution under China's Belt Road, at PLMJ Law Firm

[03/2017 – 04/2021] Vienna

Co-organizer and Moderator at the Moot Alumni Association (MAA) Vienna Conferences

- 03/2018, CISG "Best Efforts Obligations and Ambiguous Expectations"
- 04/2019, "Determining the Applicable Law for Arbitration Agreements"
- 03/2020, CISG "Keynote Speech Prof. Ingeborg Schwenzer (Repair and Replacement)"
- 04/2021, "Fireside Chat with Prof. Yeşim M. Atamer: CISG and Modern Challenges".